Version 54

FORWARD PLAN

Important decisions to be taken by your Council in the next four months

15 NOVEMBER 2006 TO 14 MARCH 2007



The Forward Plan

The Forward Plan is a statutory document that lists all 'Key' decisions to be taken by the authority in the coming four months, as far as they are known. The plan is prepared on behalf of the Leader on a monthly basis and covers the period from the 15th day of the first month, to the 14th day of the fourth month. The plan is published at least 14 days prior to commencement of the period it covers. For example, a plan published on 01 March covers a period of four months commencing on 15 March.

The Forward Plan is updated and rolled forward on a monthly basis. As this happens, the programme will be adjusted; further Key decisions may be added, or anticipated ones may be rescheduled or removed.

Although only Key decisions are required to be included in the Forward Plan, other expected business is also included, where known, in the interests of openness surrounding the Executive's business and decision making.

A Key decision is defined by Central Government as an Executive decision, which is likely:

• to result in the local authority incurring expenditure which is, or the making of savings which are, significant having regard to the local authority's budget for the service or function to which the decision relates; or

• to be significant in terms of its effects on communities living or working in an area comprising two or more wards or electoral divisions in the area of the local authority.

The Executive

In Haringey, The Executive is made up of ten councillors including the Leader and is responsible for taking most of the Council's Key decisions. Like government ministers in the cabinet, each councillor is in charge of specific portfolios.

- The Executive meets monthly, with their order of business defined by the four-month rolling plan.
- The Executive makes decisions on how the Council's services are delivered.
- The Executive meets in public except when considering exempt or confidential information.

For more information on any of the items listed in the Forward Plan, or copies of relevant reports and background papers, please contact the Lead Officer identified in the Forward Plan. Members of the public can obtain copies of the reports five days before the meeting at which the key decision is to be taken. Please note that decision dates are occasionally subject to change.

For general enquiries about the Forward Plan, please contact Member Services on (020) 8489 2929.

Date of meeting	Item	Short Description	Key or Non-Key Decision	Decision- making body	Executive Member & Lead Officer	Consultation and reporting arrangements	Implications for Equalities and Diversity
21-Nov- 2006	Financial & Performance Monitoring	Monitoring report on budget and service performance; consideration of budget virements	KEY	Executive	Executive Member for Finance & Executive Member for Organisational Development & Performance with Acting Director of Finance and Chief Executive	Report outlines the Council's performance and budget monitoring. Services are consulted in the preparation of this report and it is circulated to all interested parties	Will consider service performance in respect of budget and performance indicators and therefore will address equalities issues
21-Nov- 2006	Hornsey Depot	To report on the bid received for the council land for a comprehensive development proposal by the nominated developer and seek approval for the terms of the disposal to be based on a joint contract for sale with the adjoining owner	KEY	Executive	Executive Member for Finance with Acting Director of Finance	Internal stakeholders	None
21-Nov- 2006	Review of the Council's Community Buildings Portfolio	To assess the performance and suitability of the portfolio in relation to the Council's objectives of developing and providing excellent community services by working with the voluntary sector	KEY	Executive	Executive Member for Finance with Acting Director of Finance	Internal stakeholders	Council's policy for providing community buildings and facilities to help build a strong and independent community/voluntary sector to work in partnerships in providing excellent quality community based services for all members of the community
21-Nov- 2006	Well Being and Prosperity in Haringey - formerly known as Anti Poverty Strategy	To consider a strategy to reduce the impact of poverty in Haringey	NON-KEY	Executive	Executive Member for Health &Social Services with Director of Social Services	Consultation with stakeholders will take place during the summer months	This will impact on the most disadvantaged residents and enable them to participate more fully in community life

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21-Nov- 2006	Housing Diversity Strategy	Housing Diversity and Equalities Strategy will identify the major housing inequality issues for communities across the equalities strands: age, gender, disability, sexuality, ethnicity, and faith. This will identify the key equalities indicators, how residents are affected by existing strategies and policies within the borough, and by cross borough, and sub regional issues. Will also establish an action plan to address some of the issues	KEY	Executive	Executive Member for Housing with Director of Social Services	We have already sought the views of stakeholders including community groups and housing partners of the key issues. Consultation on a draft will follow in summer for comment including the action plan	Strategy will provide increased awareness of the equalities implications of housing policies and practices identify gaps and where we need to obtain more information to improve services and address housing for all residents.
21-Nov- 2006	Forfeiture Proceedings against Residential Leaseholders	Inclusion of forfeiture proceedings as part of the leaseholder debt recovery	KEY	Executive	Executive Member for Housing with Director of Social Services	Council's Debt Management Board reported favourably on the proposal. Leasehold Panel had no objections in introducing proposal	The proposal is an action of 'last resort'. Various safeguards in place to protect the vulnerable like payment arrangements and the 'House-proud' equity release scheme for the elderly. Application of forfeiture will have to be decided by the courts
21-Nov- 2006	Report on the Proposed Haringey Bid for Establishment of the New Secondary School	The Council's Executive on 13th July 2006 agreed to begin the statutory consultation and competition processes for the new secondary school. This report details Haringey's own bid to establish the new secondary school	KEY	Executive	Executive Member for Children & Young People and the Director of the Children's Service	The competition is being conducted to comply with section 66(1) of the 2005 Education Act which will be enforced from the 1st September 2006. The report submitted of the 13th July sets out the full consultation process.	The authority is attempting to build a sustainable long- term solution for secondary school places in Haringey. Part of this solution must entail providing enough pupil places to accommodate children within the area. This means that children will be able to attend their local school

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21-Nov- 2006	Report on the Proposed Funding Arrangements for the Primary Inclusive Learning Campus at Broadwater Farm	The Council's Executive on 22 March 2005 agreed the proposal to establish an Inclusive Learning Campus at Broadwater Farm. The Executive requested a further report on the funding package, prior to proceeding to the consultation stage	KEY	Executive	Executive Member for Children & Young People and the Director of the Children's Service	The funding proposal has been drawn up in consultation with key stakeholders. The report submitted on 22nd March set out the full consultation process	The Inclusive learning Campus will provide purpose built facilities for children with complex and severe special educational needs from across the borough.
21-Nov- 2006	Children's Services Capital Programme 2006-09	The report will request that the Executive agree a revised capital programme for the period 2006/07 to 2009/10	KEY	Executive	Executive Member for Children & Young People with Director of the Children's Services	This is a complex programme of works with extensive consultation in place for each individual project	The capital works in the programme promote diversity, equality and community cohesion through measures which include: additional school places; supporting local communities; enhanced disability access and improved support to the curriculum
21-Nov- 2006	Learner Support Fund (LSF)	All providers of LSF must have a written policy on how the fund is allocated, including assessing learners' income and a procedure for learners to appeal if they are refused funding. These policies must be made widely available and must apply principles of equality and diversity	KEY	Executive	Executive Member for Children & Young People and the Director of the Children's Service	Due to the small amount of funds available, no formal consultation has taken place	Approval of applications will be on a first come first served basis. As the funds are limited only those who meet the criteria, i.e. those getting EMA (Education Maintenance Allowance), FSM (Free School Meal), living in the borough, have a medical or learning difficulty will be considered
21-Nov- 2006	Statement of Community Involvement	To seek approval for the draft SCI for consultation purposes first with statutory bodies and subsequently with public	KEY	Executive	Executive Member for Environment &Conservation with Interim Director of Environmental Services	External and internal stakeholders	None

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21-Nov- 2006	Tottenham Hale CPZ Extension	To report the feedback received during statutory consultation and provide recommendations to implement the scheme	KEY	Executive	Executive Member for Environment &Conservation with Interim Director for Environmental Services	This will report the feedback of statutory consultation	None
21-Nov- 2006	Review of Recreation Income and Subsidy Policy	To undertake a thorough review of the subsidy and income policy across the portfolio, of recreation services, to underpin the setting of future fees and charges for services	KEY	Executive	Executive Member for Environment and Conservation with Interim Director for Environmental Services	The review will include consultation with existing user forums e.g. Parks Friends Forum, Tottenham Green Leisure Centre User forum, and other major stakeholders e.g PCT, Adult Services	Disadvantaged access is a significant component of the current policy position, and the review will seek to build upon this practice
21-Nov- 2006	Hate Crime and Harassment Strategy	To approve the Council led Hate Crime and Harassment Strategy which will guide work in this area for the next two years	KEY	Executive	Executive Member for Crime and Community Safety with Assistant Chief Executive Strategy	The strategy arises from research undertaken with community groups in Haringey. Umbrella organisations representing race, faith, LGBT communities, and disability groups have been consulted on the draft strategy.	Equalities issues will be considered at all stages of the development of the document. A diverse range of community groups have been consulted during the development of the strategy
21-Nov- 2006	Equality Public Duties Scheme	A framework to enable Haringey Council to comply with equal opportunities public duties	KEY	Executive	The Leader of the Council with the Chief Executive	Local groups covering race, gender, disability, age, sexuality, and religion and belief.	Provides a single framework for equalities work to comply with the duties in all the equalities six strands: age, disability, race, sexuality, and religion/belief. This avoids the need to produce an equality scheme for each of the six strands.

Date of meeting	Item	Short Description	Key or Non-Key Decision	Decision- making body	Executive Member & Lead Officer	Consultation and reporting arrangements	Implications for Equalities and Diversity
21-Nov- 2006	Programme Highlight Report	To set out the highlight report and exception report for projects that report to the Programme	NON-KEY	Executive	Executive Member for Organisational Development and Performance with the Chief Executive	Council Management Board were consulted in writing this report	The report sets out progress with large projects across the Council, many of which have an impact on different sections of the community. Effective management of these projects will therefore improve the services we provide to all sections of our community
05-Dec- 2006	Three Year Funding of Community Organisations 2007/2010	To report on the evaluation of the funding given to community organisations over the last 3 years and to agree further 3 year funding, if appropriate.	KEY	Executive Voluntary Sector Committee	Executive Member for Community Involvement with Assistant Chief Executive for Strategy	Independent evaluation of organisations currently in receipt of grant aid.	To ensure that a range of services are provided to the diverse communities in Haringey
05-Dec- 2006	Haringey Law Centre	To update on the progress made by HLC	KEY	Executive Voluntary Sector Committee	Executive Lead Member for Community Involvement with Assistant Chief Executive (Strategy)	Independent consultant report	HLC provide legal advice to the residents of Haringey
05-Dec- 2006	Welbourne Centre	Recommendation on the future use and tenancy of the Welbourne Centre	NON-KEY	Executive Voluntary Sector Committee	Executive Member for Community Involvement with Assistant Chief Executive for Access	Community Consultation	The Welbourne Centre serves the local community, particularly those from the African Caribbean Community
19-Dec- 2006	Financial and Performance Monitoring	Monitoring report on budget and service performance; consideration of budget virements	KEY	Executive	Executive Member's for Finance and Organisational Development & Performance Management with Acting Director of Finance & Chief Executive	This report outlines the Council's performance and budget monitoring. Services are consulted in the preparation of this report and it is circulated to all interested parties	Will consider service performance in respect of budget and performance indicators and therefore will address equalities issues

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19-Dec- 2006	Financial Planning 2007/8 to 2009/10	To consider the draft revenue grant settlement on the financial strategy	KEY	Executive	Executive Member for Finance with Acting Director of Finance	The consultation arrangements for the budget process will apply	Equalities issues are embedded in the business planning process
19-Dec- 2006	Restructure of the Libraries , Archives and Museum Service	To set out proposals for the restructuring of the service	NON-KEY	Executive	Executive Member for Community Involvement with Assistant Chief Executive for Access	There is no requirement for consultation with external bodies. Consultation with staff and union representatives will be undertaken	staff within the service represent a large section of the community and it is unlikely that any particular community will be affected more than others
19-Dec- 2006	Restructure of Customer Services	To establish a structure for Customer services whereby staff have a transfer right to an outsourced repairs provider	NON-KEY	Executive	Executive Member for Community Involvement with Assistant Chief Executive for Access	This will affect the future of some staff in Customer Services and will be subject to staff and Trade Union consultation	Customer Service's staff profile is generally representative of the boroughs population and the restructure will aim to preserve that as far as possible for both the outsourced service provider(if that is the consequence of the repairs market testing) and for the staff that remain with the Council
19-Dec- 2006	Social Services Annual Review Letter and Star Rating	To report on our star rating position and the potential impact this has on the Council's overall CPA rating. The key messages from CSCI in our annual review letter around what we do well and areas to improve our star rating	KEY	Executive	Executive Member for Health and Social Services with the Director of Social Services	CSCI would have carried out discussions with service users through the inspection process which forms part of the assessment process, which leads to their decision on our star rating. However in relation to this report, this is a matter of reporting on CSCI findings around our performance for 2005/6	The report will highlight any issues relating to diversity and equalities both positive and negative. We will be developing an action plan to tackle any areas of concern generally. This will incorporate any specific issues of concern in this area

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19-Dec- 2006	Homes for Haringey Quarterly Report	To provide a quarterly update on Homes for Haringey Performance and Finance	NON-KEY	Executive	Executive Member for Housing with Director of Social Services	Homes for Haringey share performance information with their tenants.	Provision of high quality social housing positively impacts on disadvantaged groups
19-Dec- 2006	HMO Discretionary Licensing	To approve proposals related to mandatory Licensing and an options paper relating to Discretionary Licensing	KEY	Executive	Executive Member's for Environment and Housing with the Interim Director of Environment and Director of Social Services	Consultation in relation to mandatory licensing has been undertaken and further consultation in relation to Discretions will be required.	Mandatory Licensing will tackle the worst type of Housing conditions which are usually occupied by the most vulnerable clients
19-Dec- 2006	Leisure Trust Options	To review and present proposals for the future management and development of the borough's four leisure facilities at Park Road, Tottenham Green, White Hart Lane, and Finsbury Park	KEY	Executive	Executive Member for Environment and Conservation with Interim Director for Environmental Services	The proposals will draw upon consultation with existing user groups, key public agency stakeholders, and sub regional bodies	Protecting and developing equal access to services and facilities will be central to the proposals brought forward
19-Dec- 2006	London Plan Alterations	To consider and agree the Council's response to the Alterations	KEY	Executive	Executive Member for Enterprise and Regeneration with the Interim Director of Environmental Services	Consultation carried out by the Mayor of London	The London Plan addresses equalities and diversity
19-Dec- 2006	Annual Monitoring Report	To approve the Annual Monitoring Report for submission to the Government Office for London	KEY	Executive	Executive Member for Enterprise & Regeneration with the Interim Director of Environmental Services	There is no statutory requirement to consult on the AMR	The Annual Monitoring Report relates to UDP policies which address equalities and diversity issues

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19-Dec- 2006	Catering Service	To propose arrangements for school catering	KEY	Executive	Executive Member for Children and Young People and the Director of the Children's Service	Schools consulted in September and October	Healthy eating is correlated strongly with enjoyment and achievement at school. These proposals are targeted at those eligible for free school meals; amongst which black and ethnic minority pupils are disproportionately represented
19-Dec- 2006	School Admissions Report	Seeking to consult for the determination of admission arrangements	KEY	Executive	Executive Member for Children & Young People and the Director of the Children's Service	Annual consultation as per current legislation – this report will start the consultation process with recommendations available after.	Admissions criteria are designed to favour local places for local people, promoting community cohesion through maintenance of sustainable communities

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19-Dec- 2006	Play Strategy	The Play Strategy is integral to achieving Priorities 3, 10 and 13 of Changing Lives - The Haringey Children and Young People's Plan 2006- 09. This report will seek approval for the final portfolio of projects.	KEY	Executive	Executive Member for Children & Young People and the Director of the Children's Service	The Play Strategy is being developed through the Early Childhood Forum and the Play Strategy Task Group reporting into the Children and Young People's Strategic Partnership. Consultation has been arranged through the Early Childhood forum.	The Play Strategy audits for supervised and unsupervised play provide the local context and prioritises equality and diversity which underpins the action plan. Progress in meeting equality and diversity priorities and targets will be monitored by the Children's Service Equalities Forum, Equalities Impact Assessment process and recorded in the directorate monitoring framework. The Play Strategy demonstrates the commitment to ensuring that all children and young people aged 0-19 years have access to a range of rich, stimulating and fun play environments, which are free from unacceptable risk, embrace diversity and encourage the inclusion of all children.
19-Dec- 2006	Early Years Sustainability Children's Centre Fees and Grants to the Voluntary Early Years Sector	Approval is being sought to establish one childcare fee rate for all children's centres to enable the places to be sustainable.	KEY	Executive	Executive Member for Children & Young People and the Director of the Children & Young People's Service	Consultation meetings have been held with the children's centres, with parents and with the voluntary early year's sector.	In addition to fee paying places, Children's Centres have funded places for children in need. The provision of grants to the voluntary sector enables them to keep their fees as low as possible to reach the wider community

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19-Dec- 2006	Programme Highlight Report	To set out the highlight report and exception report for projects that report to the Programme	NON-KEY	Executive	Executive Member for Organisational Development and Performance Management with the Chief Executive	Council Management Board were consulted in writing this report	The report sets out progress with large projects across the Council, many of which have an impact on different sections of our community. Effective management of these projects will therefore improve the services we provide to all sections of our community
08-Jan- 2007	Residential Involvement Compact	Approval of Tenant Compact – a three way agreement between Homes for Haringey, the Council and residents	KEY	Full Council	Executive Member for Housing with Director of Social Services	Consultation has been carried out through all core resident groups and panels, residents' associations, community groups, members and officers. This report will be put forward to Executive on 19 December 2006 for agreement and will proceed to Full Council.	Sets out how all Council Tenants and Leaseholders will be involved in the development of housing services and how the Council and Homes for Haringey will support their involvement in line with equality and diversity policies
08-Jan- 2007	North London Joint Waste Development Plan Document	To agree to prepare a Joint Waste Development Plan Document (DPD) with the other boroughs of the North London Waste Authority (Barnet, Camden, Enfield, Hackney, Islington and Waltham Forest)	KEY	Full Council	Executive Member for Enterprise and Regeneration with the Interim Director of Environmental Services	The Development Plan Document will be subject to internal and external consultation, including periods of statutory public consultation. The DPD will be taken to the Executive for agreement on 19 December and to Full Council at submission and adoption stages	The Waste DPD will address equalities and diversity issues
08-Jan- 2007	Central Leeside Area Action Plan	To seek approval for the joint work with LB Enfield on development of a area action plan for Central Leeside	NON-KEY	Full Council	Executive Member for Environment and Conservation with Interim Director for Environmental Services	Internal stakeholders and external consultation. Report to be considered for agreement at Executive on 19 December.	Equality and diversity implications of a proposed area action plan will be considered during policy development and also the sustainability appraisal stage

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09-Jan- 2007	CCTV Award of Contract	To award the contract for management and operation of community safety CCTV Control Room for 4 + 1 years	NON-KEY	Executive Procurement Committee	Executive Member for Environment and Conservation with the Interim Director of Environmental Services	Multi agency CCTV steering group includes representatives from internal and external stakeholders	To improve the safety of vulnerable communities
23-Jan- 2007	Financial and Performance Monitoring	Monitoring report in budget and service performance; consideration of budget virements	KEY	Executive	Exec Members for Finance & OD & Acting Director of Finance and Chief Exec	This report outlines the Council's performance and budget monitoring. Services are consulted in the preparation of this report and it is circulated to all interested parties	Will consider service performance in respect of budget and performance indicators and therefore will address equalities issues
23-Jan- 2007	Financial Planning 2007/8 to 2009/10	To consider the proposed budget package for 2007/8 and later years	KEY	Executive	Executive Member for Finance with Acting Director of Finance	The consultation arrangements for the budget will apply	The consultation arrangements for the budget will apply

Date of meeting	Item	Short Description	Key or Non-Key Decision	Decision- making body	Executive Member & Lead Officer	Consultation and reporting arrangements	Implications for Equalities and Diversity
23-Jan- 2007	Final Draft Haringey Local Area Agreement	This is the final version of Haringey's LAA to be submitted to GOL on 26 Jan 2007. The LAA is made up of four blocks that include mandatory, optional and stretch targets. Given that many of the outcomes in the LAA are interdependent and to bring coherence to the LAA, the Partnership has identified the following overarching themes: Increasing Employment and Creating Prosperity; Enabling Young People (14- 24) to Make Positive Choices; Building on Success – A Targeted approach to areas and communities to accelerate progress; Active listening and Increasing Community Participation; and a Healthier Haringey.	KEY	Executive	Executive Member for Community Involvement with the Assistant Chief Executive (Strategy)	This consultation includes: HSP Partner consultation including HAVCO, HARCEN and Peace Alliance; Public consultation throughout the summer at shopping centres, festivals, through the Haringey magazine, user forums, community groups, competitions, neighbourhood structures and through community and voluntary organisations; Area Assemblies, web site, theme boards; and the HSP Partners' conference	An Equalities Impact Assessment is currently being undertaken on the first draft of the LAA
23-Jan- 2007	Homelessness Strategy 2007-2010	To report on the development of a new Homelessness Strategy for 2007-2010	KEY	Executive	Executive Member for Housing with Director of Social Services	Consultation will take place with stakeholders and service users from November.	BME households account for 90% of our homelessness applications

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23-Jan- 2007	Programme Highlight Report	To set out the highlight report and exception report for projects that report to the Programme	NON-KEY	Executive	Executive Member for Organisational Development & Performance with the Chief Executive	The Council's Management Board were consulted in writing this report	The report sets out progress with large projects across the council many of which have an impact on different sections of our community. Effective management of these projects will therefore improve the services we provide to all sections of our community
05-Feb- 2007	Financial Planning 2007/8 to 2009/10	To consider the proposed budget package for 2007/8and later years	KEY	Full Council	Executive Member for Finance with Acting Director of Finance	The consultation arrangements for the budget process will apply	Equalities issues are embedded in the business planning process
19-Feb- 2007	Financial Planning 2007/8 to 2009/10	To agree the Council Tax for 2007/8	KEY	Full Council	Executive Member for Finance with Acting Director of Finance	The consultation arrangements for the budget process will apply	Equalities issues are embedded in the business planning process
20-Feb- 2007	Parking Charges Review	To agree a review of parking charges	KEY	Executive	Executive Member for Environment and Conservation with Interim Director of Environmental Services	Finance and Executive Member for Environment & Conservation to be consulted	Equalities issues are embedded in the development proposals
20-Feb- 2007	Enforcement Policy	To approve for adoption a new corporate enforcement policy	KEY	Executive	Executive Member for Crime and Community Safety with Interim Director for Environmental Services	Consultation with a range of stakeholder groups will be required	An equalities impact assessment will be required. Fairness and transparency will be important features
20-Feb- 2007	Enforcement Strategy	To approve a new strategy for enforcement activities	KEY	Executive	Executive Member for Crime &Community Safety with Interim Director for Environment	The strategy will seek to include contributions from a full range of enforcement partners	An equalities impact assessment will be required. The strategy will establish priorities for enforcement activity

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20-Feb- 2007	Pay& Display Schemes Muswell Hill and Crouch End	Report feedback of statutory consultation	KEY	Executive	Executive Member for Environment and Conservation with interim Director for Environmental Services		
20-Feb- 2007	Financial and Performance Monitoring	Monitoring report in budget and service performance; consideration of budget virements	KEY	Executive	Executive Members for Finance and OD and Acting Director of Finance and Chief Executive	This report outlines the Council's performance and budget monitoring. Services are consulted in the preparation of this report and it is circulated to all interested parties	Will consider service performance in respect of budget and performance indicators and therefore will address equalities issues
20-Feb- 2007	Broadwater Farm Community Centre	To set out options for the future of the centre	KEY	Executive	Executive Member for Community Involvement with the Assistant Chief Executive for Access	The report will propose consultation on the options for the centre's future, subsequent to Member discussion and views	Options for the future of the centre will need to take into account the needs of all the local communities and how they can be met
20-Feb- 2007	Wards Corner	To agree in principle to progress the sponsorship of the scheme at Wards Corner	KEY	Executive	Executive Member for Enterprise and Regeneration with the Assistant Chief Executive for Access	Consultation is inherent to the further development of the proposals	The promotion of the scheme is to promote the regeneration of Tottenham High Road
20-Feb- 2007	Programme Highlight Report	To set out the highlight report and exception report for projects that report to the Programme	NON-KEY	Executive	Executive Member for Organisational Development & Performance with the Chief Executive	The Council's Management Board were consulted in writing this report	The report sets out progress with large projects across the council many of which have an impact on different sections of our community. Effective management of these projects will therefore improve the services we provide to all sections of our community

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13-Mar- 2007	Award of Contract for the Crack Cocaine Tier 2/3 Service	Approval sought to award a contract for a tier 2 and 3 non-prescribing crack cocaine/polydrug drug service in the centre or north of Haringey.	KEY	Executive Procurement Committee	Executive Member for Crime and Community Safety with Assistant Chief Executive (Strategy)	Consultation and reporting arrangements will be the responsibility of a multi agency joint commissioning group that includes internal and external stakeholders. This group reports to the SCEB	The Service will target hard to reach groups and will focus on groups that are presenting in the criminal justice system and not in generic treatment services